

**CABINET and ASSEMBLY  
FORWARD PLAN**

October 2020 Edition

Publication Date: 21 September 2020

# THE FORWARD PLAN

## Explanatory note:

This document includes details of key decisions that will be made by either the Cabinet (the main executive decision-making body of the Council), the Assembly (full Council) or by officers under delegated authority. The Health and Wellbeing Board, which deals with health-related decisions, has a separate Forward Plan which can be viewed on the Council's website at <https://modgov.lbbd.gov.uk/Internet/mgListPlans.aspx?RPId=669&RD=0>.

For ease of reading, where this document refers to the 'decision-making body', this can be taken to mean the Cabinet or the Assembly. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 the membership of these committees is listed in Appendix 1.

## Key Decisions

By law, councils have to publish a document detailing "Key Decisions" that are to be taken by the Cabinet or other committees / persons / bodies that have executive functions. The document, known as the Forward Plan, is required to be published 28 days before the date that the decisions are to be made. Key decisions are defined as:

- (i) Those that form the Council's budgetary and policy framework (this is explained in more detail in the Council's Constitution)
- (ii) Those that involve 'significant' spending or savings
- (iii) Those that have a significant effect on the community

In relation to (ii) above, Barking and Dagenham's definition of 'significant' is spending or savings of £200,000 or more that is not already provided for in the Council's Budget (the setting of the Budget is itself a Key Decision).

In relation to (iii) above, Barking and Dagenham has also extended this definition so that it relates to any decision that is likely to have a significant impact on one or more ward (the legislation refers to this aspect only being relevant where the impact is likely to be on two or more wards). As part of the Council's commitment to open government it has extended the scope of this document so that it includes all known issues, not just "Key Decisions", that are due to be considered by the decision-making body as far ahead as possible.

## Information included in the Forward Plan

In relation to each decision, the Forward Plan includes as much information as is available when it is published, including:

- the matter in respect of which the decision is to be made;
- the decision-making body or person;

- the date when the decision is due to be made;

### Publicity in connection with Key decisions

Subject to any prohibition or restriction on their disclosure, the documents referred to in relation to each Key Decision are available to the public. Each entry in the Plan gives details of the main officer to contact if you would like some further information on the item. If you would like to view any of the documents listed you should contact Alan Dawson, Head of Governance & Electoral Services, Ground Floor, Town Hall, 1 Town Square, Barking IG11 7LU (email: [democraticservices@lbbd.gov.uk](mailto:democraticservices@lbbd.gov.uk))

The agendas and reports for the decision-making bodies and other Council meetings open to the public will normally be published at least five clear working days before the meeting. For details about Council meetings and to view the agenda papers go to <https://modgov.lbbd.gov.uk/Internet/ieDocHome.aspx?Categories=-14062> and select the committee and meeting that you are interested in.

The Statutory Forward Plan will be published on or before the following dates during 2020/21:

<b>Edition</b>	<b>Publication date</b>
October 2020 Edition	21 September 2020
November 2020 Edition	19 October 2020
December 2020 Edition	16 November 2020
January 2021 Edition	18 December 2020
February 2021 Edition	15 January 2021
March 2021 Edition	15 February 2021
April 2021 Edition	19 March 2021
May 2021 Edition	23 April 2021
June 2021 Edition	21 May 2021

## Confidential or Exempt Information

Whilst the majority of the Cabinet's business at the meetings listed in this Forward Plan will be open to the public and media organisations to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the meetings listed in this Forward Plan may be held in private because the agenda and reports for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. Representations may be made to the Council about why a particular decision should be open to the public. Any such representations should be made to Alan Dawson, Head of Governance & Electoral Services, Ground Floor, Town Hall, 1 Town Square, Barking IG11 7LU (email: [democraticservices@lbbd.gov.uk](mailto:democraticservices@lbbd.gov.uk)).

## Key to the table

Column 1 shows the projected date when the decision will be taken and who will be taking it. However, an item shown on the Forward Plan may, for a variety of reasons, be deferred or delayed. It is suggested, therefore, that anyone with an interest in a particular item, especially if he/she wishes to attend the meeting at which the item is scheduled to be considered, should check within 7 days of the meeting that the item is included on the agenda for that meeting by clicking <https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?CId=180&Year=0> (for items to be considered by the Cabinet) and <https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?CId=179&Year=0> (for items to be considered by the Assembly)

Column 2 sets out the title of the report or subject matter and the nature of the decision being sought. For 'key decision' items the title is shown in **bold type** - for all other items the title is shown in normal type. Column 2 also lists the ward(s) in the Borough that the issue relates to.

Column 3 shows whether the issue is expected to be considered in the open part of the meeting or whether it may, in whole or in part, be considered in private and, if so, the reason(s) why.

Column 4 gives the details of the lead officer for the item.

<b>Decision taker/ Projected Date</b>	<b>Subject Matter</b>  Nature of Decision	<b>Open / Private</b> (and reason if all / part is to be private)	<b>Relevant Lead Contact</b>
<b>Cabinet: 20.10.20</b>	<p><b>Budget Monitoring 2020/21 - April to August (Month 5)</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2020/21 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)
<b>Cabinet: 20.10.20</b>	<p><b>Development at Beam Park</b> : Community,,: Financial</p> <p>The Cabinet will be asked to approve proposals relating to the entering into of a Development Agreement for the delivery of circa 950 housing units, 50% of which would be affordable, on the Beam Park regeneration scheme.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: River</li> </ul>	Part Exempt The report and/or appendices may contain commercially confidential information.	Ed Skeates, Development Director, Be First (Tel: 020 8227 3072) (ed.skeates@lbbd.gov.uk)
<b>Cabinet: 20.10.20</b>	<p><b>Dagenham Film Studios Delivery Route and Appropriation of Site for Planning Purposes</b> : Financial</p> <p>The Cabinet will be asked to approve the delivery route for the Dagenham Film Studios project following planning approval being secured and to agree the appropriation of the film studios land for planning purposes.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Eastbrook</li> </ul>	Part Exempt The report and/or appendices may contain commercially confidential information	David Harley, Head of Regeneration, Be First (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)
<b>Cabinet: 20.10.20</b>	<p><b>Barking Town Centre Regeneration Strategy</b> : Community</p> <p>The Cabinet will be asked to approve a new Regeneration Strategy for Barking Town Centre.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Abbey; Gascoigne</li> </ul>	Open	David Harley, Head of Regeneration, Be First (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)

<p><b>Cabinet: 20.10.20</b></p>	<p><b>Abbey and Barking Town Centre Conservation Area Appraisal :</b> Community</p> <p>The Cabinet will be asked to adopt a new Abbey and Barking Town Centre Conservation Area Appraisal and Management Plan.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Abbey; Gascoigne</li> </ul>	<p>Open</p>	<p>David Harley, Head of Regeneration, Be First (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)</p>
<p><b>Cabinet: 20.10.20</b></p>	<p><b>Investment and Acquisition Strategy and Borrowing Update :</b> Financial</p> <p>The Cabinet will be presented with an update on the latest issues relating to the Council's Investment and Acquisition Strategy and approach to borrowing and asked to approve any relevant proposals.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Part Exempt The report and/or appendices may contain commercially confidential information.</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Cabinet: 17.11.20</b></p>	<p><b>Emergency Management and Business Continuity Plans :</b> Community</p> <p>The Cabinet will be provided with an update on the resilience standards for London and asked to approve the corporate emergency management and business continuity plans.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Andy Opie, Operational Director, Enforcement &amp; Community Safety (Tel: 020 8227 3590) (andy.opie@lbbd.gov.uk)</p>
<p><b>Cabinet: 17.11.20</b></p>	<p><b>Fees and Charges 2021/22 :</b> Community,; Financial</p> <p>The Cabinet will be asked to consider and approve the proposed fees and charges for Council services for 2021/22.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Katherine Heffernan, Group Manager, Service Finance (Tel: 020 8227 3262) (katherine.heffernan@lbbd.gov.uk)</p>

<p><b>Cabinet: 17.11.20</b></p>	<p><b>Budget Strategy 2021/22 to 2024/25</b> : Community,: Financial</p> <p>The Cabinet will be presented with a progress report on the budget setting process for 2021/22 and beyond and asked to consider appropriate proposals that would assist the Council in setting a balanced budget.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Cabinet: 17.11.20</b></p>	<p><b>Education and Participation Strategy 2018-2022 and Schools' Annual Performance Review 2019/20</b> : Community</p> <p>The Cabinet will be presented with a summary of school and educational performance for the 2019/20 academic year together with an update on the Education and Participation Strategy and priorities for the coming year.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)</p>
<p><b>Cabinet: 17.11.20</b></p>	<p><b>Treasury Management 2020/21 Mid-Year Review</b> : Financial</p> <p>The Cabinet will be presented with an update on the Council's Treasury Management Strategy 2020/21, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to recommend the Assembly to approve any appropriate amendments to the Strategy.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Cabinet: 17.11.20</b></p>	<p><b>Budget Monitoring 2020/21 - April to September (Month 6)</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2020/21 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>

<b>Cabinet: 17.11.20</b>	<p>Corporate Parenting Annual Report 2019/20</p> <p>The Cabinet will be presented with the Corporate Parenting Annual Report for 2019/20 and asked to recommend it to the Assembly.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Joanne Tarbutt, Head of Service, Corporate Parenting & Permanence (Tel: 0208 227 5807) (joanne.tarbutt@lbbd.gov.uk)
<b>Cabinet: 17.11.20</b>	<p>Adoption Annual Report 2019/20</p> <p>The Cabinet will be presented with the Council's Adoption Annual Report 2019/20 setting out the work undertaken by the Regional Adoption Agency.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Joanne Tarbutt, Head of Service, Corporate Parenting & Permanence (Tel: 0208 227 5807) (joanne.tarbutt@lbbd.gov.uk)
<b>Cabinet: 17.11.20</b>	<p><b>Potential Sale of Welbeck Wharf, 8 River Road, Barking</b></p> <p>The Cabinet will be asked to consider and, if appropriate, approve the proposed terms of the sale of Welbeck Wharf.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Thames</li> </ul>	Fully Exempt The report and appendices will contain commercially confidential information	David Harley, Head of Regeneration, Be First (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)
<b>Cabinet: 17.11.20</b>	<p><b>Update to Strategic Framework and Approval of Overarching Strategies</b> : Framework</p> <p>The Assembly agreed the new Corporate Plan 2020-22 and performance framework in May 2020, at the height of the first wave of COVID-19, with the understanding that the performance framework would need to be reviewed as the crisis unfolded to reflect the new reality in which the Council was working.</p> <p>The Cabinet will be provided with an update on the strategic framework, including proposed revisions to the performance framework in light of COVID-19 and its implementation over the past few months, and will also be asked to approve the three overarching strategies of Inclusive Growth; Prevention, Independence and Resilience; and Participation and Engagement.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	Open	Mark Tyson, Director, Policy and Participation (Tel: 020 8227 2875) (mark.tyson@lbbd.gov.uk)



<p><b>Cabinet:</b> <b>17.11.20</b></p>	<p><b>Proposed Purchase of New England Industrial Estate, Gascoigne Road, Barking</b> : Financial</p> <p>The Cabinet will be asked to consider and, if appropriate, approve the proposed terms of the purchase of New England Industrial Estate as part of the Council's Investment and Acquisition Strategy.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Gascoigne</li> </ul>	<p>Part Exempt The report and/or appendices may contain commercially confidential information</p>	<p>Jonathan Langham, Head of Commercial Development  (jonathan.langham@befirst.london)</p>
<p><b>Cabinet:</b> <b>17.11.20</b></p>	<p><b>Contract for the Provision of Perpetrator Intervention Innovation Programme Pilot</b> : Community, Financial</p> <p>The Cabinet will be asked to approve proposals for a two-year Perpetrator Intervention Innovation Programme pilot, as part of a whole system approach of responding to the specific needs and circumstances of domestic abuse survivors and their families whilst placing responsibility for abusive behaviour at the feet of perpetrators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Hazel North-Stephens, Domestic Abuse Commissioner  (Hazel.NorthStephens@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>17.11.20</b></p>	<p><b>Draft Thames Road Masterplan Supplementary Planning Document</b> : Community</p> <p>The Cabinet will be asked to approve the draft Thames Road Masterplan Supplementary Planning Document (SPD) for consultation.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Thames</li> </ul>	<p>Open</p>	<p>Tim Thomas, Head of Policy &amp; Infrastructure Planning, Be First  (tim.thomas@befirst.london)</p>
<p><b>Assembly:</b> <b>25.11.20</b></p>	<p>Annual Safeguarding Reports 2019/20</p> <p>The Assembly will be presented with the Local Safeguarding Children Board (LSCB) and Local Safeguarding Adults' Board (LSAB) Annual Reports for 2019/20.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Chris Bush, Commissioning Director, Children's Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>

<b>Assembly: 25.11.20</b>	<p>Corporate Parenting Annual Report 2019/20</p> <p>The Assembly will be presented with the Corporate Parenting Annual Report for 2019/20.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Joanne Tarbutt, Head of Service, Corporate Parenting & Permanence (Tel: 0208 227 5807) (joanne.tarbutt@lbbd.gov.uk)
<b>Assembly: 25.11.20</b>	<p><b>Treasury Management 2020/21 Mid-Year Review</b> : Financial</p> <p>The Assembly will be presented with an update on the Council's Treasury Management Strategy 2020/21, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to approve any appropriate amendments to the Strategy.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	Open	David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)
<b>Cabinet: 15.12.20</b>	<p><b>Dedicated Schools Budget and School Funding Formula 2021/22</b> : Financial</p> <p>The Cabinet will be provided with an update on the school funding position in the light of the new funding regime and asked to approve the school funding formula for 2021/22.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	Open	Katherine Heffernan, Group Manager, Service Finance (Tel: 020 8227 3262) (katherine.heffernan@lbbd.gov.uk)
<b>Cabinet: 15.12.20</b>	<p><b>Budget Monitoring 2020/21 - April to October (Month 7)</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2020/21 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)

<p><b>Cabinet:</b> <b>15.12.20</b></p>	<p>Debt Management Performance and Write-Offs 2020/21 (Quarter 2)</p> <p>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Stuart Kirby, Revenues Manager (stuart.kirby@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.12.20</b></p>	<p><b>Barking &amp; Dagenham Giving and the Endowment Fund</b> : Community</p> <p>The Cabinet will be asked to approve proposals relating to Barking and Dagenham Giving, the borough's new place-based giving scheme, and for the NCIL (Neighbourhood Community Infrastructure Levy) Endowment Fund, including governance and funding arrangements.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Monica Needs, Community Enterprise Manager (Tel: 020 8227 2936) (monica.needs@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.12.20</b></p>	<p><b>Air Quality Action Plan 2020-2025</b> : Community</p> <p>The Cabinet will be asked to approve the Barking &amp; Dagenham Air Quality Action Plan 2020-2025 which will set out the measures to be taken in pursuit of the national objectives on air quality.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Theo Lamptey, Service Manager Trading Standards (Tel: 020 8227 5655) (theo.lamptey@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.12.20</b></p>	<p><b>Intensifying Barking's Industry - Project Delivery Proposals</b> : Financial</p> <p>The Cabinet will be asked to approve the delivery route and relevant financial investment for the 'Intensifying Barking's Industry' project following planning approval being secured.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Thames</li> </ul>	<p>Open</p>	<p>David Harley, Head of Regeneration, Be First (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)</p>

<p><b>Cabinet: 19.1.21</b></p>	<p><b>Review of School Places and Capital Investment - Update</b> : Community</p> <p>The Cabinet will be provided with an update on demand for school places, new school provision / expansion projects and the latest funding issues and asked to approve appropriate proposals.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Andrew Carr, Group Manager, School Investment (Tel: 020 8227 2254) (andrew.carr@lbbd.gov.uk)</p>
<p><b>Cabinet: 19.1.21</b></p>	<p><b>Council Tax Support Scheme 2021/22</b> : Community,,: Financial</p> <p>The Cabinet will be asked to recommend the Assembly to adopt the Council Tax Support Scheme for 2021/22.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Donna Radley, Head of Benefits  (donna.radley@lbbd.gov.uk)</p>
<p><b>Cabinet: 19.1.21</b></p>	<p>Calculation and Setting of Council Tax Base 2021/22</p> <p>The Cabinet will be asked to agree the Council Tax Base for 2021/22, as part of the process for setting the annual level of Council Tax.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Cabinet: 19.1.21</b></p>	<p><b>Budget Monitoring 2020/21 - April to November (Month 8)</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2020/21 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Cabinet: 19.1.21</b></p>	<p>Corporate Plan 2020-22 - Quarter 1 and 2 2020/21 Performance Reporting</p> <p>The Cabinet will be presented with an update on the performance of the key accountabilities and key performance indicators for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Richard Caton, Head of Programme Management Office  (richard.caton@lbbd.gov.uk)</p>

<b>Assembly: 27.1.21</b>	<p>BAD Youth Forum Annual Report 2020</p> <p>The Assembly will receive a presentation on the work and achievements of the Barking and Dagenham (BAD) Youth Forum and the Young Mayor during 2020.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)
<b>Cabinet: 15.2.21</b>	<p><b>Housing Revenue Account: Estimates and Review of Rents and Other Charges 2021/22 and 30 Year Business Plan</b> : Community,; Financial</p> <p>The Cabinet will be asked to consider the HRA estimates and rent levels for Council properties for 2021/22, together with service and other related charges, and also to approve the rolling 30-year HRA Business Plan setting out how the Council intends to fund its stock investment, estate regeneration and new build plans.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	Open	Michael Westbrook, Head of Housing & Asset Strategy, Inclusive Growth (Tel: 020 8227 3265) (michael.westbrook@lbbd.gov.uk)
<b>Cabinet: 15.2.21</b>	<p><b>Budget Framework 2021/22 and Medium Term Financial Strategy 2021/22 - 2024/25</b> All Issue Categories</p> <p>The Cabinet will be asked to consider and make appropriate recommendations to the Assembly in respect of:</p> <ul style="list-style-type: none"> <li>- the revised Revenue Estimates for 2020/21;</li> <li>- the base Revenue Estimates for 2021/22;</li> <li>- the level of Council Tax for 2021/22;</li> <li>- the Capital Programme for 2021/22 to 2024/25;</li> <li>- the Medium Term Financial Strategy for 2021/22 to 2024/25</li> </ul> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	Open	Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)

<p><b>Cabinet:</b> <b>15.2.21</b></p>	<p><b>Treasury Management Strategy Statement 2021/22</b> All Issue Categories</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Annual Treasury Management Strategy for 2021/22, including the Council's Prudential Indicators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.2.21</b></p>	<p>Pay Policy Statement 2021/22</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Council's Pay Policy Statement for 2021/22, in line with the requirements of the Localism Act 2011.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Iain Marshall, HRIS &amp; Change Manager  (iain.marshall@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>15.2.21</b></p>	<p><b>Budget Monitoring 2020/21 - April to December (Month 9)</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2020/21 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>24.2.21</b></p>	<p><b>Budget Framework 2021/22 and Medium Term Financial Strategy 2021/22 - 2024/25</b> All Issue Categories</p> <p>The Assembly will be asked to approve:</p> <ul style="list-style-type: none"> <li>- the revised Revenue Estimates for 2020/21;</li> <li>- the base Revenue Estimates for 2021/22;</li> <li>- the level of Council Tax for 2021/22;</li> <li>- the Capital Programme for 2021/22 to 2024/25;</li> <li>- the Medium Term Financial Strategy for 2021/22 to 2024/25</li> </ul> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>

<b>Assembly: 24.2.21</b>	<b>Treasury Management Strategy Statement 2021/22</b> All Issue Categories  The Assembly will be recommended to approve the Annual Treasury Management Strategy for 2021/22, including the Council's Prudential Indicators.  <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	Open	David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)
<b>Assembly: 24.2.21</b>	<b>Pay Policy Statement 2021/22</b>  The Assembly will be recommended to approve the Council's Pay Policy Statement for 2021/22, in line with the requirements of the Localism Act 2011.  <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Iain Marshall, HRIS & Change Manager  (iain.marshall@lbbd.gov.uk)
<b>Cabinet: 16.3.21</b>	<b>Commercial Entity Business Plans</b> : Financial  The Cabinet will be asked to approve the following Business Plans of the Council's commercial entities: - Be First Business Plan 2021-2026; - Barking and Dagenham Reside Business Plan 2021-2024; - Barking and Dagenham Trading Partnership Business Plan 2021-2024; and - Barking and Dagenham School Improvement Partnership Business Plan 2021-2024.  <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> </ul>	Part Exempt The report / appendices may contain commercially confidential information.	Hilary Morris, Commercial Lead (Tel: 020 8227 3017) (hilary.morris@lbbd.gov.uk)
<b>Cabinet: 16.3.21</b>	<b>Budget Monitoring 2020/21 - April to January (Month 10)</b> : Financial  The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2020/21 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.  <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)

<p><b>Cabinet:</b> <b>16.3.21</b></p>	<p>Debt Management Performance and Write-Offs 2020/21 (Quarter 3)</p> <p>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Stuart Kirby, Revenues Manager  (stuart.kirby@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>19.5.21</b></p>	<p>Appointments to the Political Structure and Other Bodies 2021/22</p> <p>The Assembly will be asked to make appointments to the Political Structure and Other Bodies for the 2021/22 municipal year.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Alan Dawson, Head of Governance &amp; Electoral Services (Tel: 020 8227 2348) (alan.dawson@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>19.5.21</b></p>	<p>Members' Allowances Scheme 2021/22</p> <p>The Assembly will be asked to approve the Members' Allowances Scheme for the 2021/22 municipal year.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Alan Dawson, Head of Governance &amp; Electoral Services (Tel: 020 8227 2348) (alan.dawson@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>25.5.21</b></p>	<p><b>Revenue and Capital Provisional Outturn 2020/21</b> : Financial</p> <p>The Cabinet will be asked to approve the Council's revenue and capital provisional outturn position for 2020/21 and, if necessary, any appropriate in-year budget adjustments.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>22.6.21</b></p>	<p><b>Revenue and Capital Final Outturn Report 2020/21</b> : Financial</p> <p>The Cabinet will be asked to approve the Council's final revenue and capital outturn position for 2020/21 and, if necessary, any appropriate in-year budget adjustments.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>



<b>Cabinet: 22.6.21</b>	<b>Treasury Management Annual Report 2020/21 : Financial</b>  The Cabinet will be asked to recommend the Assembly to approve the Council's Treasury Management Annual Report for 2020/21, including the actual Prudential and Treasury Indicators.  <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)
<b>Cabinet: 22.6.21</b>	<b>Debt Management Performance and Write-Offs 2020/21 (Quarter 4)</b>  The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.  <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Stuart Kirby, Revenues Manager (stuart.kirby@lbbd.gov.uk)
<b>Assembly: Not before 30.6.21</b>	<b>Treasury Management Annual Report 2020/21 : Financial</b>  <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)
<b>Cabinet: Not before 30.6.21</b>	<b>Corporate Plan 2020-22 - Quarter 3 and 4 2020/21 Performance Reporting</b>  The Cabinet will be presented with an update on the performance of the key accountabilities and key performance indicators for the latest quarterly period.  <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> </ul>	Open	Richard Caton, Head of Programme Management Office (richard.caton@lbbd.gov.uk)

**Membership of Decision-making Bodies**

**Cabinet:**

Councillor Darren Rodwell, Leader of the Council

Councillor Saima Ashraf, Deputy Leader of the Council and Cabinet Member for Community Leadership and Engagement

Councillor Dominic Twomey, Deputy Leader of the Council and Cabinet Member for Finance, Performance and Core Services

Councillor Sade Bright, Cabinet Member for Employment, Skills and Aspiration

Councillor Evelyn Carpenter, Cabinet Member for Educational Attainment and School Improvement

Councillor Cameron Geddes, Cabinet Member for Regeneration and Social Housing

Councillor Syed Ghani, Cabinet Member for Public Realm

Councillor Margaret Mullane, Cabinet Member for Enforcement and Community Safety

Councillor Lynda Rice, Cabinet Member for Equalities and Diversity

Councillor Maureen Worby, Cabinet Member for Social Care and Health Integration

**Assembly:**

All 51 elected members of the Council